

Karen S. Sibert, MD
Curriculum Vitae

Present appointment (since February 2016):

Associate Clinical Professor
Director of Communications
UCLA Department of Anesthesiology & Perioperative Medicine
David Geffen School of Medicine, UCLA Health
Los Angeles, CA

Specialty certification:	Diplomate, American Board of Anesthesiology	1987
Recertification:	National Board of Physicians and Surgeons	2017
Education:	M.D., Baylor College of Medicine, Houston, Texas	1982
	A.B., Princeton University, Princeton, New Jersey	1974

Scholarly and professional societies:

Phi Beta Kappa
Alpha Omega Alpha
International Anesthesia Research Society
American Society of Anesthesiologists
 Delegate from the California Society of Anesthesiologists
 Member, Committee on Communication
 Member, Committee on the Anesthesia Care Team
 Member, Committee on Future Models of Anesthesia Practice
 Member, Committee on Newsletter
California Society of Anesthesiologists
 President, 2017-present
 President-elect, 2016-17
 Secretary, 2014-16
 Chair, Committee on Professional and Public Communications
 Editor, CSA Annual Report (*Vital Times*) 2014-16
National Board of Physicians and Surgeons
 Member, Board of Directors

Medical licensure:

Diplomate, National Board of Medical Examiners, No. 271879	1983
Connecticut, No. 026524	1985

North Carolina, No. 31200 (inactive)	1987
West Virginia No. 19586 (inactive)	1998
California, No. G083400	1996
New York State, No. 259477	2010

Professional experience:

1982-83: Postdoctoral Fellow in Community Health and Primary Care
Department of Community Medicine
Baylor College of Medicine
Houston, Texas

1983-84: Intern in Surgery and Internal Medicine
Hospital of Saint Raphael
New Haven, Connecticut

1984-87: Resident and Fellow in Anesthesiology, Chief Resident, Instructor
in Anesthesiology
Yale University School of Medicine
New Haven, Connecticut

1987-90: Assistant Professor
Department of Anesthesiology
Duke University Medical Center
Durham, North Carolina

1991-92: Staff Anesthesiologist
Guilford Anesthesia, Inc.
Women's Hospital
Greensboro, North Carolina

1993-97: Assistant Professor, Department of Anesthesiology
Assistant Clinical Professor, Department of Surgery
Duke University Medical Center
Durham, North Carolina

1997-98: Staff Anesthesiologist
Kaiser Permanente, Department of Anesthesiology

Los Angeles Medical Center
Los Angeles, California

1999-2016: Associate Professor of Anesthesiology
Department of Anesthesiology
Cedars-Sinai Medical Center
Los Angeles, California

Administrative positions and committees:

UCLA Department of Anesthesiology and Perioperative Medicine
Strategy and Leadership Team
Cedars-Sinai Medical Center
Anesthesia Performance Improvement Committee
Duke University
Director of Perioperative Services
Medical Director, Ambulatory Surgery Unit
Chair, Ambulatory Surgery Committee
Chair, Information System Search Committee

Professional awards and special recognition:

Princeton University
A.B. summa cum laude
English Department senior thesis prize
Baylor College of Medicine
M.D. awarded with Honor
The American Medical Women's Association Scholarship
Achievement Citation
H.J. Ehlers Award in Surgery
Honors for performance in the Basic Sciences
Cedars-Sinai Medical Center
Physician Recognition Award from OR Staff, 2006

PUBLICATIONS

Refereed journals:

1. Dhoon T, Gerber J, Tran T, Mahtabifard A, Sibert K. An unusual cause of airway obstruction in the endoscopy suite. *A & A Case Reports*, 3(2): Published online July 15, 2014.

2. Shouhed D, Amersi F, Sibert TC, Sibert K, Hemaya E, Silberman A. Is thromboprophylaxis necessary for major oncologic surgery performed with epidural analgesia? *Archives of Surgery*, published online September 17, 2012.
3. Ouellette DO, Cossman DV, Sibert KS, McAndrew NP, Silberman AW: Tumors at the aorto-iliac/inferior vena cava bifurcation: Preoperative, anesthetic, and intra-operative considerations. *American Surgeon*, 73(5): 440-6, 2007.
4. Coleman RL, Stanley III T, Gilbert WC, Sanderson IC, Moyer GA, Sibert KS, Reves JG: The implementation and acceptance of an intra-operative anesthesia information management system. *J Clinical Monitoring*, 13: 121-128, 1997.
5. Johnson PL, Sibert KS: Clinical comparison of gasless laparoscopy and laparoscopy using CO2 pneumoperitoneum: A randomized prospective study. *J Reproductive Medicine*, 42: 255-259, 1997.
6. Sibert KS, Sladen RN: Impaired ventilatory capacity after recovery from Guillain-Barré Syndrome. *J Clin Anesth.*, 6:133-138, 1994.
7. Sibert KS: Analgesia for the postoperative obstetric patient. *Anesthesiology Report*, 2:209-220, 1990.
8. Meluch AM, Sibert KS, Block EC: Malignant hyperthermia following isoflurane anesthesia in an American Lumbee Indian. *North Carolina Medical Journal*, 50:485-487, 1989.
9. Sinatra RS, Lodge K, Sibert KS, Chung KS, Chung JH, Parker Jr. A: A comparison of morphine, meperidine and oxymorphone as utilized in patient-controlled analgesia following cesarean delivery. *Anesthesiology*, 70:585-590, 1989.
10. Sibert KS, Biondi J, Hirsch NP: Spontaneous respiration during thoracotomy in a patient with a mediastinal mass. *Anesth Analg.*, 66:904-907, 1987.

Chapters in books:

1. Sibert, KS. A letter to the next generation. *In* SP Walravens, ed: *Torn: True Stories of Kids, Career, and the Conflict of Modern Motherhood*. Coffeetown Press, 2011, p. 103-105.
2. Sibert KS, Frantz R. Anesthetic Considerations. *In* RJ McKenna & A Mahtabifard, eds: *Atlas of Minimally Invasive Thoracic Surgery*. W B Saunders Co., Elsevier, Inc., 2009, p. 20-35.
3. Sibert KS. Commentary on epidural analgesia. *In* H Silberman & AW Silberman, eds: *Surgical Oncology: Multidisciplinary Approach to Difficult Problems*, 2nd ed. Lippincott Williams & Wilkins, 2009, p. 1052-1055.
4. Dentz ME, Grichnik KP, Sibert KS, Reves JG: Anesthesia and postoperative analgesia. *In* DC Sabiston, eds.: *Textbook of Surgery: The Biological Basis of Modern Surgical Practice*. W.B. Saunders, 1997, p. 186-206.
5. Sibert KS, Sladen RN: The renal system. *In* M. Brown & E. M. Brown, eds.: *Textbook of*

Postanesthesia Care. William & Wilkins, 1997, p. 155-183.

6. Turner JL, Sibert KS, Sinatra RS: Epidural and spinal analgesia in the post-cesarean delivery patient. *In* R.S. Sinatra, et al., eds.: *Acute Pain: Mechanisms and Management*. Mosby-Year Book Inc., 1992, p. 269-287.

Abstracts:

1. Sibert KS, D'Ercole FD, Gilbert W, Smith F, Lubarsky D. Causes of OR delays: differing perceptions of anesthesiologists and OR nurses. *Anesth Analg*, 84:S54, 1997.
2. Sibert KS. Time-based criteria for managing the emergency caseload in a teaching hospital. Presented at the annual meeting of the Association of Anesthesia Clinical Directors, in conjunction with the American Society of Anesthesiologists, October 20, 1996, New Orleans, La.
3. Lubarsky DA, Gan TJ, Glass PSA, Dear GD, Mythen M, Dentz M, White WD, Pressley CC, Dufore SM, Sibert KS, Gilbert WC, Sanderson IC, Coleman R, Ginsberg B, Temo J, Ferrero-Conover D, Alexander ML, Reves JG.. PACU clinical outcomes and financial savings following a pharmaceutical cost containment program in anesthesia using practice guidelines. *Anesth Analg*, 82:S285, 1996.
4. Young C, Hilton A, Sibert KS, White W. Vascular overload index predicts intraoperative hypotension. *Anesth Analg*, 82:S507, 1996.
5. Sibert KS, Coleman R, Hilton A, White W. Ambulatory clinic hypertension in geriatric patients and operative blood pressure lability. *Anesth Analg*, 80:S446, 1995.
6. Coleman R, Moyer G, Sanderson I, Gilbert W, Sibert KS. Satisfaction after the installation of an automatic anesthesia record keeping system in an academic anesthesia department. *J Clinical Monitoring*, 11:274-275, 1995.
7. Sibert KS, Coleman R, Hilton AB, White W. Predictive value of preoperative clinic blood pressure measurement in geriatric outpatients. *Anesthesiology* 83:A41, 1995.
8. Hertz CM, Sibert KS, Huttemeier P, Ginsberg B. Oral administration of water to ambulatory care insulin-dependent diabetic patients before general anesthesia. *Anesthesiology* 79:A15, 1993.

Poster Presentations:

1. Wong S, Nguyen C, Gabel E, Hofer I, Sibert K. Outcomes and opportunities for quality improvement in patients with malignant pleural mesothelioma undergoing pleurectomy/decortication. Presented at the Annual Scientific Evening of the Department of Anesthesiology and Perioperative Medicine, David Geffen School of Medicine, UCLA Health, March 7, 2017. Presented at the annual meeting of the Western Anesthesia Resident Conference, April 22, 2017.

2. Dhoon T, Gerber J, Tran T, Sibert K. An unusual cause of airway obstruction in the endoscopy suite. Presented at the annual meeting of the Western Anesthesia Resident Conference, May 10, 2013. Presented at the annual meeting of the American Society of Anesthesiologists, October 15, 2013.
3. Shouhed D, Amersi, F, Sibert TC, Sibert KS, Hemaya H, Silberman AW. Is thromboprophylaxis necessary with major oncologic surgery and epidural analgesia? Presented at the annual meeting of the Pacific Coast Surgical Association, February 17, 2012.
4. Amersi F, Sibert TC, Sibert K, Hemaya E, Silberman A. Thromboprophylaxis is not necessary in patients who undergo major oncologic abdominal surgery with preoperative epidural analgesia. Presented at the Cedars-Sinai Medical Center, Samuel Oschin Comprehensive Cancer Institute Research Symposium; August, 2009.
5. Sibert K, Haddy S, Siegel RJ. Management of thoracoscopic lung biopsy for a patient with severe IHSS. Presented at the Annual Meeting of the American Society of Anesthesiologists; October 19, 2009.

Monographs:

1. Sibert, KS. ANESTHESIOLOGY 2016 sessions pulled no punches when addressing future of anesthesia training and care. *ASA Monitor* March 2017, Vol. 81, 24-26.
2. Sibert, KS. Osteoporosis: A silent assailant turned me from physician to patient. Online publication at KevinMD, September 25, 2015.
<http://www.kevinmd.com/blog/2015/09/osteoporosis-a-silent-assailant-turned-me-from-physician-to-patient.html>
3. Sibert, KS. Why—or why not—go into anesthesia? *In-Training: the agora of the medical student community*, online publication June 7, 2015.
<http://in-training.org/why-not-not-go-anesthesia-karen-sibert-md-9276>
4. Sibert, KS. Will clinical practice guidelines protect against malpractice risk? *Maryland Medicine*, Vol. 16, Issue 1, 12-14.
5. Sibert, KS, Schweitzer, MP. Alignment of perioperative care with future models of payment. *ASA Newsletter*, Vol. 78 No. 10, October, 2014: 26-28.
6. Sibert, KS. Do electronic health records improve patient safety? Online publication for the California Society of Anesthesiologists, Oct. 16, 2014.
<http://members.csahq.org/blog/2014/10/16/do-electronic-health-records-improve-patient-safety>
7. Sibert, KS. The dark side of quality. *CSA Bulletin*, Vol. 63 No. 1, Spring/Summer 2014, 7-15. Also published in the *Anesthesia Business Consultants Communique*, Vol. 19 No. 2, Spring, 2014, print and online:

<http://www.anesthesiallc.com/index.php/publications/communique?id=704>.

8. Sibert, KS. Join the social conversation/Update on new ASA social media strategy. *ASA Newsletter*, Vol. 78 No. 4, April 1, 2014: 28-30.
9. Sibert, KS. Is "HAL" coming to a GI suite near you? *CSA Bulletin*, Vol. 62 No. 4, Winter 2014, 30-33.
10. Sibert, KS. Vinyl records, Kodachrome film, and the future of anesthesiology. *CSA Bulletin*, Vol. 62 No. 2, Summer 2013, 10-16.
11. Sibert, KS. The shortage of doctors is worse than you think. *CSA Bulletin*, Vol. 61 No. 3, Summer 2012, 45-51.
12. Sibert, KS. Anesthesia for minimally invasive thoracic surgery. *Current Reviews in Clinical Anesthesia*, Vol. 30, No. 21, May 20, 2010.
13. Sibert KS, Hudson MV. Managing the OR for the 21st Century. *In: Clinical Anesthesia Updates*. P.G. Barash, B.F. Cullen & R. K. Stoelting, eds., Lippincott-Raven Healthcare, v. 7 No. 2, 1996.

Invited presentations:

1. My Patient Has a BMI of 62: Is one-lung ventilation possible? Presented as leader of a Problem-Based Learning Discussion at the Annual Educational Meeting of the California Society of Anesthesiologists, San Francisco, California, April 29, 2017.
2. The Dark Side of Evidence-Based Medicine. Presented at the Annual Educational Meeting of the California Society of Anesthesiologists, San Francisco, California, April 29, 2017.
3. Work-Life Balance. Presented during a panel discussion at the annual meeting of the American Physician Scientists Association, Chicago, Illinois, April 23, 2017.
4. Sharing the Airway: Anesthesia for Thoracic Surgery. Presented to the residents and fellows of the Division of Thoracic Surgery, David Geffen School of Medicine, UCLA Health, February 24, 2017.
5. Respiratory Physiology of One-Lung Ventilation. Presented to the CA-2 residents of the Department of Anesthesiology and Perioperative Medicine, David Geffen School of Medicine, UCLA Health, November 29, 2016.
6. The Dark Side of Evidence-Based Medicine. Presented at Ground Rounds of the Department of Anesthesiology and Perioperative Medicine, David Geffen School of Medicine, UCLA Health, June 1, 2016.
7. The Dark Side of Evidence-Based Medicine. Presented at Grand Rounds of the Department of Anesthesiology at Cedars-Sinai Medical Center, August 5, 2015.
8. The Dark Side of Evidence-Based Medicine. Presented at Grand Rounds of the Department of Anesthesiology at the Mayo Clinic, Rochester, Minnesota, August 3, 2015.
9. The Anesthesia Care Team and the Future. Presented at the 1st Annual Practice

Management Conference for SOCAL Anesthesiology Residents, University of Southern California, March 28, 2015.

10. The Quest for Quality in American Health Care. Presented at the International Congress: Heart-Brain, under the auspices of the Russian Academy of Medical Sciences, Novosibirsk, Russia, September 23, 2010.
11. Anesthesia for Minimally Invasive Thoracic Surgery. Presented at Symposium in Honor of Dr. Vladimir Zelman, Medical College of Kiev, Ukraine, September 16, 2010.
12. Anesthesia for Minimally Invasive Thoracic Surgery. Presented to the Annual Meeting of the California Society of Anesthesiologists Annual Meeting, Monterey, CA., May 2009.
13. Anesthetic Concerns for Laparoscopic Surgery. Presented to the Society of American Gastroendoscopic Surgeons 1998 Annual Meeting, Seattle, Washington, April 1, 1998.
14. Operating Room Management. Presented at Anaesthetic Practice 1997, at the invitation of the University of Toronto, Ontario, Canada, November 21, 1997.
15. Operating Room Management for the 21st Century. Presented at the American Society of Anesthesiologists 1997 Annual Meeting, San Diego, California, October 19, 1997, and at the 1996 Annual Meeting, New Orleans, Louisiana, October 23, 1996.
16. Advances in Outpatient Surgery. Presented to the Medical Staff, Maria Parham Hospital, Henderson, NC, June 27, 1995.
17. Operating Room Management. Presented at Grand Rounds to Allgemeines Krankenhaus Hospital in Vienna, Austria, October 31, 1995.
18. State of the OR. Presented at Grand Rounds to the Department of Anesthesiology, Duke University Medical Center, November 15, 1995.
19. Ambulatory Anesthesia: Private vs. Academic Practice. Presented at Grand Rounds to the Department of Anesthesiology, Bowman-Gray School of Medicine, March 23, 1994, and at the Ambulatory Anesthesia Update Symposium, Duke University Medical Center, June 1, 1993.
20. Anesthesia for the patient with a mediastinal mass. Presented at Grand Rounds to the Department of Anesthesiology, Duke University Medical Center, March 16, 1988.

Opinion Columns:

1. The real danger of maintenance of certification and what to do about it. Online publication at KevinMD, January 27, 2017.
<http://www.kevinmd.com/blog/2017/01/real-danger-maintenance-certification.html>
2. Children at the dentist's office: Who's watching them? Online publication at KevinMD, October 17, 2016.
<http://www.kevinmd.com/blog/2016/10/children-dentists-office-whos-watching.html>
3. Is there any hope for physician-only anesthesia groups? Online publication at KevinMD,

February 12, 2016.

<http://www.kevinmd.com/blog/2016/02/hope-physician-anesthesia-groups.html>

4. How Stanford Med Got “Work-Life Balance” Wrong. Online publication at The Health Care Blog, August 24, 2015.
<http://thehealthcareblog.com/blog/2015/08/24/how-stanford-med-got-work-life-balance-wrong/>
5. Did Dr. Virginia Apgar worry about work-life balance? Online publication at The Health Care Blog, June 1, 2015.
<http://thehealthcareblog.com/blog/2015/06/01/did-dr-virginia-apgar-worry-about-work-life-balance/>
6. Why Can't We Just Get Along? Online publication at The Health Care Blog, Feb. 25, 2015.
<http://thehealthcareblog.com/blog/2015/02/25/why-cant-we-just-all-get-along/> Also published online at KevinMD, March 10, 2015.
<http://www.kevinmd.com/blog/2015/03/cant-physician-anesthesiologists-nurse-anesthetists-anesthesiologist-assistants-just-get-along.html>
7. How the Advent of Propofol Changed the Meaning of the Term “Sedation”. Online publication at The Health Care Blog, Feb. 4, 2015.
<http://thehealthcareblog.com/blog/2015/02/04/how-the-advent-of-propofol-changed-the-meaning-of-sedation/>
8. Germs. The Pseudoscience of Quality Improvement. Online Publication at the Health Care Blog, Dec. 7, 2014.
<http://thehealthcareblog.com/blog/2014/12/07/the-pseudoscience-of-quality-improvement/> Also published in “Vital Times 2014”, the annual print publication of the California Society of Anesthesiologists, p. 59-64.
9. Threat and Opportunity: The start of #ANES2014. Online publication of the California Society of Anesthesiologists, Oct. 13, 2014.
<http://members.csaqh.org/blog/2014/10/13/threat-and-opportunity-start-anes2014>
10. What happened at Yorkville Endoscopy? Online publication at The Health Care Blog, Sept. 23, 2014. <http://thehealthcareblog.com/blog/tag/yorkville-endoscopy/>
11. Anesthesiologist's review of the facts in the Joan Rivers case. Online publication at The Healthcare Blog, Sept. 15, 2014.
<http://thehealthcareblog.com/blog/2014/09/15/an-anesthesiologists-review-of-the-facts-in-the-joan-rivers-case/>
12. No mystery: Arizona execution lengthy due to drug choice. Online publication at The Healthcare Blog, July 26, 2014.
<http://thehealthcareblog.com/blog/2014/07/26/no-mystery-arizona-execution-due-to-drug-choice/>

13. When the Joint Commission is at the hospital, leave. Online publication at KevinMD.com, July 2, 2014.
<http://www.kevinmd.com/blog/2014/07/joint-commission-hospital-leave.html>
14. Scope of practice: Playing at the top of my license? Online publication at The Health Care Blog, May 20, 2014.
<http://thehealthcareblog.com/blog/2014/05/20/scope-of-practice-practicing-at-the-top-of-my-license/>
15. A doctor's guide to botched executions. Online publication at The Health Care Blog, May 13, 2014.
<http://thehealthcareblog.com/blog/2014/05/13/a-doctors-guide-to-botched-executions/>
16. The problem of pain: When best medical advice doesn't equal patient satisfaction. Online publication at The Health Care Blog, April 4, 2014.
<http://thehealthcareblog.com/blog/2014/04/04/the-problem-of-pain-when-best-medical-advice-doesnt-equal-patient-satisfaction/>
17. Evidence-based guidelines today, malpractice tomorrow. Online publication at KevinMD.com, February 21, 2014.
<http://www.kevinmd.com/blog/2014/02/evidencedbased-guidelines-today-malpractice-tomorrow.html>
18. Flu vaccination by government mandate: A violation of HIPAA. Online publication at KevinMD.com, January 8, 2014.
<http://www.kevinmd.com/blog/2014/01/flu-vaccination-government-mandate-violation-hipaa.html>
19. Anesthesiologist assistants should be able to practice in every state. Online publication at KevinMD.com, December 22, 2013.
<http://www.kevinmd.com/blog/2013/12/anesthesiologist-assistants-practice-state.html>
20. An anesthesia practice is sold, and a warning to young doctors. Online publication at KevinMD.com and CSA Online First, December 6, 2013,
<http://www.kevinmd.com/blog/2013/12/anesthesia-practice-sold-warning-young-doctors.html>
21. Burnout: The perfect storm of physician stress. Online publication at KevinMD.com and CSA Online First, August 5, 2013,
<http://www.kevinmd.com/blog/2013/08/burnout-perfect-storm-physician-stress.html>
22. Sedasys for anesthesia: Can a machine guide sedation? Online publication at KevinMD.com and CSA Online First, July 16, 2013,
<http://www.kevinmd.com/blog/2013/07/sedasy-for-anesthesia-machine-guide-sedation.html>
23. My hope for the upcoming generation of physicians. Online publication at KevinMD.com,

- April 24, 2013,
<http://www.kevinmd.com/blog/2013/04/hope-upcoming-generation-physicians.html>
24. Anesthesiologists are victims of their own success. Online publication at KevinMD.com, April 18, 2013,
<http://www.kevinmd.com/blog/2013/04/anesthesiologists-victims-success.html>
25. There is no such thing as minor anesthesia. Online publication at KevinMD.com, April 10, 2013, <http://www.kevinmd.com/blog/2013/04/minor-anesthesia.html>
26. Mean doctors and nice nurses: It's time to change our brand. Online publication at KevinMD.com, November 26, 2012,
<http://www.kevinmd.com/blog/2012/11/doctors-nice-nurses-time-change-brand.html>
27. Money Well Spent for Your MD Degree? Maybe! CSA Bulletin, Vol 61 No. 3, Fall 2012, 16-18.
28. The Doctor is Out. CSA Bulletin, Vol. 61 No. 3, Summer 2012, 39-41. Also published online at KevinMD.com, June 29, 2012,
<http://www.kevinmd.com/blog/2012/06/patients-answer-doctors.html>
29. Electronic records don't tell us stories that make cognitive sense. Online publication at KevinMD.com, May 10, 2012,
<http://www.kevinmd.com/blog/2012/05/electronic-records-dont-stories-cognitive-sense.html>
30. The "Dumbing Down" of American Medicine. CSA Bulletin, Vol. 61 No. 2, Spring 2012, 36-8.
31. Why the physician shortage is worse than you think. Online publication at KevinMD.com, April 26, 2012, <http://www.kevinmd.com/blog/2012/04/physician-shortage-worse.html>.
32. Reducing training will diminish the status of physicians. Online publication at KevinMD.com, April 3, 2012,
<http://www.kevinmd.com/blog/2012/04/reducing-training-diminish-status-physicians.html>.
33. Why would anyone believe that cheap surgery is a good choice? Online publication at KevinMD.com, March 13, 2012,
<http://www.kevinmd.com/blog/2012/03/cheap-surgery-good-choice.html>.
34. Give yourself a break—Don't have a baby during residency. Online publication on Sermo Speakers Series, March 6, 2012, <https://app.sermo.com/posts/posts/122980>
35. Bridging the disconnect between medicine and surgery. Online publication at CSA Online First, March 5, 2012, and on KevinMD.com, March 3, 2012,
<http://members.csahq.org/blog/2012/03/05/bridging-disconnect-between-medicine-and-surgery;>
<http://www.kevinmd.com/blog/2012/03/anesthesiologists-true-generalists.html>.
36. The beta-blockade rules: Still crazy after all these years. Online publication at

- Sermo.com, January 31, 2012. <https://app.sermo.com/posts/posts/118645>
37. Shall We Toast the End of ObamaCare? CSA Online First, November 21, 2011. <http://members.csahq.org/blog/2011/11/21/shall-we-toast-end-obamacare>
 38. Grief takes no holidays. Online publication at KevinMD.com, November 24, 2011. <http://www.kevinmd.com/blog/2011/11/grief-takes-holidays.html>
 39. Unsupervised anesthesia care by a nurse anesthetist is a threat to patient safety. Online publication at KevinMD.com, November 17, 2011. <http://www.kevinmd.com/blog/2011/11/unsupervised-anesthesia-care-nurse-anesthetist-threat-patient-safety.html>
 40. Checklists: How a Good Idea Gets a Bad Name. CSA Bulletin, Vol. 60 No. 3, Fall 2011, 26-28.
 41. Handoffs: The latest buzzword in patient safety. CSA Online First, August 22, 2011. <http://members.csahq.org/blog/2011/08/22/handoffs-latest-buzzword-patient-safety>
 42. Don't Cut Medicare Funds for Teaching Hospitals! CSA Online First, July 18, 2011. [http://members.csahq.org/blog/2011/07/18/don't-cut-medicare-funds-teaching-hospitals](http://members.csahq.org/blog/2011/07/18/don-t-cut-medicare-funds-teaching-hospitals)
 43. Did You Know You're Not a Clinician? CSA Online First, June 27, 2011. [http://members.csahq.org/blog/2011/06/27/did-you-know-you're-not-clinician](http://members.csahq.org/blog/2011/06/27/did-you-know-you-re-not-clinician)
 44. Don't Quit This Day Job. The New York Times: June 12, 2011, p. WK9. <http://www.nytimes.com/2011/06/12/opinion/12sibert.html?r=1&partner=rssnyt&emc=rss>
 45. The Mommy Track. CSA Bulletin, Vol. 60 No. 2, Spring/Summer 2011, p. 52-56.
 46. The Elephant in the Room. CSA Bulletin, Vol. 60 No. 1, Winter 2011, p. 33-35.
 47. Anesthesiologist Assistants: Right for California? CSA Bulletin, Vol. 59 No. 4, Fall 2010, p. 35-37.
 48. When is the best time for mistakes? CSA Bulletin, Vol. 59 No. 2, Spring 2010, p. 53-54.
 49. The Electronic Medical Record: Garbage In, Garbage Out. CSA Bulletin, Vol. 59 No. 1, Winter 2010, p. 55-57.
 50. Health Care Reform: Not Yet "As Good as It Gets". CSA Bulletin, Vol. 58 No. 4, Fall 2009, p. 36-38.
 51. Are We the Last True Generalists? CSA Bulletin, Vol. 58 No. 3, Summer 2009, p.58-60.
 52. We're Being Watched: A True Tale of Life in Today's OR. CSA Bulletin, Vol. 58 No. 2, Spring 2009, p. 63-65.

Personal Website:

www.apennedpoint.com